## hepsiburada







Investor Presentation

January 2025

#### **Disclaimer**

#### Restatement of Financial Information

Pursuant to the International Accounting Standard 29, Financial Reporting in Hyperinflationary Economies ("IAS 29"), the financial statements of entities whose functional currency is that of a hyperinflationary economy must be adjusted for the effects of changes in a general price index. Turkish companies reporting under International Financial Reporting Standards ("IFRS"), including the Company, have been required to apply IAS 29 to their financial statements for periods ending on and after June 30, 2022.

The Company's consolidated financial statements as of and for the three and nine months ended September 30, 2024, including figures corresponding to the same periods of the prior year, reflect a statement pursuant to IAS 29. Under IAS 29, the Company's financial statements are presented in terms of the measuring unit current as of September 30, 2024. All the amounts included in the financial statements which are not stated in terms of the measuring unit current as of the date that the reporting period are restated applying the general price index. Adjustments for inflation has been calculated considering the price indices published by the Turkish Statistical Institute (TurkStat). For the indices used, please refer to the press release. The information contained in documents we have previously filed or furnished with the U.S. Securities and Exchange Commission ("SEC") is not directly comparable to the information presented below on an adjusted basis.

#### Non-IFRS Financial Measures

This presentation includes certain non-IFRS financial measures, including but not limited to Gross Contribution, IAS 29-Unadjusted Gross Contribution, IAS 29-Unadjusted Revenue, EBITDA, IAS 29-Unadjusted EBITDA, Free Cash Flow and Net Working Capital. These financial measures are not measures of financial performance in accordance with IFRS and may exclude items that are significant in understanding and assessing our financial results. Therefore, these measures should not be considered in isolation or as an alternative to profit/loss for the period or other measures of profitability, liquidity or performance under IFRS. You should be aware that the Company's presentation of these measures may not be comparable to similarly titled measures used by other companies, which may be defined and calculated differently. We believe that these measures provide useful information to investors in understanding and evaluating our operating results in the same manner as our management and board of directors. In particular, we have included IAS 29-Unadjusted Revenue, IAS 29-Unadjusted Gross Contribution and IAS 29-Unadjusted EBITDA in this presentation because we believe their inclusion facilitates the understanding of Revenue, Gross Contribution and EBITDA restated in accordance with IAS 29 as well as our year on year growth and profitability guidance. See "Presentation of Financial and Other Information" in this presentation for a reconciliation of certain of these non-IFRS measures to the most directly comparable IFRS measure.

#### **Statement Regarding Unaudited Financial Information**

This presentation includes unaudited financial information as of and for the three and nine months ended September 30, 2024 and 2023, and as of December 31, 2023. The financial information has not been audited or reviewed by the Company's auditors. The unaudited consolidated financial information include the accounts of the Company and its subsidiaries. All periods presented have been accounted for in conformity with IFRS and pursuant to the regulations of the SEC.



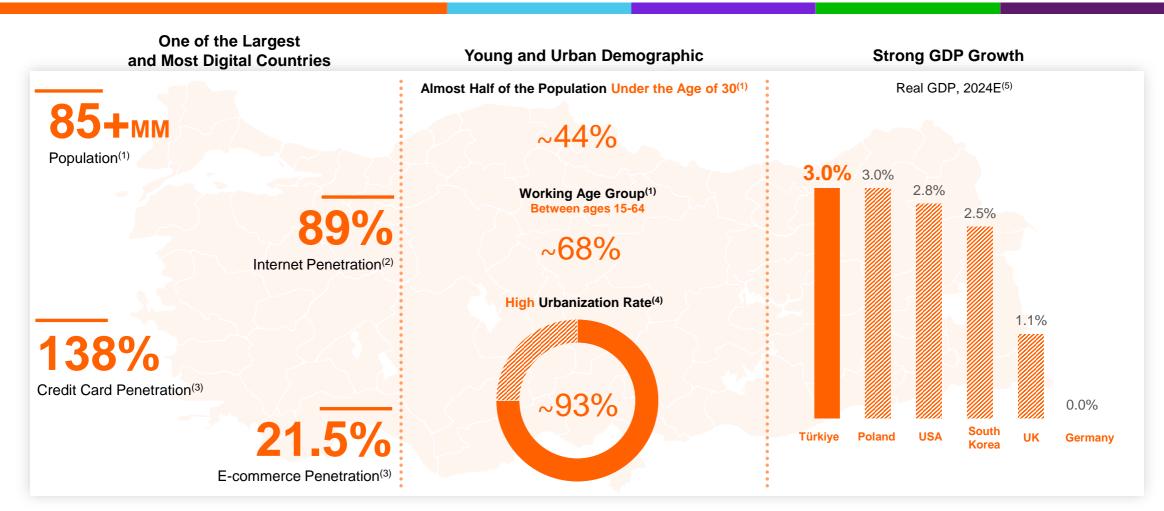
### **Forward Looking Statements**

This presentation, the conference call webcast, press release and related communications include forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, Section 21E of the Securities Exchange Act of 1934, as amended and the Safe Harbor provisions of the US Private Securities Litigation Reform Act of 1995, and encompasses all statements, other than statements of historical fact contained in these communications, including but not limited to statements regarding (a) our future financial performance, including our revenue, operating expenses and our ability to achieve and maintain profitability; (b) our expectations regarding current and future GMV and EBITDA; (c) potential disruptions to our operations and supply chain that may result from (i) epidemics or natural disasters; (ii) global supply challenges; (iii) the ongoing conflicts in Ukraine and Syria, including their impact on Türkiye's border regions; (iv) changes in the competitive landscape in the industry in which the Company operates; (v) the high inflationary environment and/or (vi) currency devaluation; (d) the anticipated launch of new initiatives, businesses or any other strategic projects and partnerships; (e) our expectations and plans for short- and long-term strategy, including our anticipated areas of focus and investment, market expansion, product and technology focus, and projected growth and profitability; (f) our ability to respond to the ever-changing competitive landscape in the industry in which we operate; (g) our liquidity, substantial indebtedness, and ability to obtain additional financing; (h) our strategic goals and plans, including our relationships with existing customers, suppliers, merchants and partners, and our ability to obtain additional financing; (h) our strategic goals and plans, including our relationships with existing customers, suppliers, merchants and partners, and our ability to achieve and maintain them; (i) our ability to improve our technology platform, customer expe

These forward-looking statements are based on management's current expectations. However, it is not possible for our management to predict all risks, nor can we assess the impact of all factors on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements we may make. These statements are neither promises nor guarantees but involve known and unknown risks, uncertainties and other important factors and circumstances that may cause Hepsiburada's actual results, performance or achievements to be materially different from its expectations expressed or implied by the forward-looking statements, including conditions in the U.S. capital markets, negative global economic conditions, potential negative developments resulting from epidemics or natural disasters, other negative developments in Hepsiburada's business or unfavorable legislative or regulatory developments. We caution you therefore against relying on these forward-looking statements, and we qualify all of our forward-looking statements by these cautionary statements. For a discussion of additional factors that may affect the outcome of such forward looking statements, see our 2023 annual report filed with the SEC on Form 20-F (File No. 001-40553), and in particular the "Risk Factors" section, as well as the other documents filed with or furnished to the SEC by the Company from time to time. Copies of these filings are available online from the SEC at www.sec.gov, or on the SEC Filings section of our Investor Relations website at https://investors.hepsiburada.com. These and other important factors could cause actual results to differ materially from those indicated by the forward-looking statements made in this press release. Any such forward-looking statements represent management's estimates as of the date of this press release. These forward-looking statements should not be relied upon as representing the Company's views as of any date subseq



### Türkiye: Large and Structurally Attractive Market





(1): Turkstat as of December 31, 2023

(2): Turkstat, proportion of internet usage for individuals in the 16-74 age group.
(3): "Strategic Plan 2024-2028" report published by Trade Ministry of Turkiye on April 3, 2024.

(4): Turkstat, Address-Based Population Registration System Results as of December 31, 2023(5): IMF World Economic Outlook - Policy Pivot, Rising Threats Report dated October, 2024.

4

### Hepsiburada: unique platform with superior assets and differentiation



NPS: 75<sup>(3)</sup>

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GMV Growth: 70% yoy<sup>(4)</sup>

EBITDA as % of GMV: 2.2%<sup>(4)</sup>

Hybrid model (Retail&MP): 30-70%

#### Customers

- 12.3M active customers(1)
- Order frequency: 10.8<sup>(1)</sup>
- 32.0M total orders(1)
- 3.7M Hepsiburada Premium members<sup>(2)</sup>

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"Win with loyalty"

#### Merchants

- ~100K active merchants<sup>(1)</sup>
- 280M SKUs on the platform<sup>(1)</sup>
- Hepsiburada My Business Partner app

hepsiburada iş trağım hepsiAd hepsipay hepsilojistik

"Offer Hepsijet services off-platform"

#### **Leading Affordability & Payment Solutions**

- Buy Now Pay Later *only offer in market*
- Shopping loan with partner banks
- Seamless consumer finance through *Hepsifinans*
- "Always full wallet" with general purpose loans
- Off-platform payments with Hepsipay strengthen engagement with Hepsiburada

#### hepsipay hepsifinans

#### **Superior Delivery Services**

- Fast and reliable delivery
- 2-man-handling
- Return pick-up service from doorstep
- Flexible delivery options

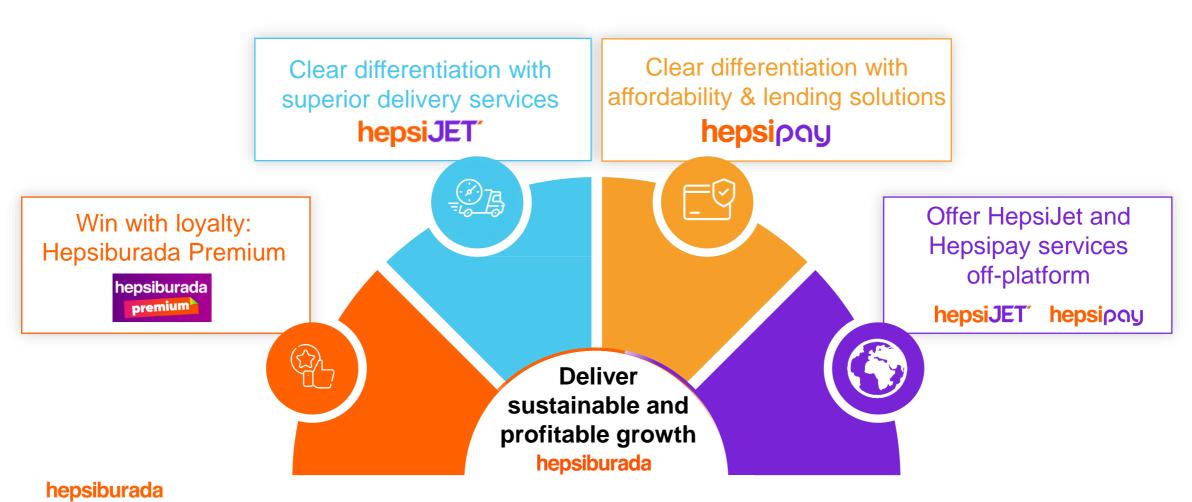
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(1): Figures are as of Q3 2024.

(2): As of November 30, 2024.

(3): NPS is according to the market research of FutureBright at the request of the Company for Q3 2024.

### **Our Strategic Priorities in 2024**



## Well defined strategic pillars to deliver sustainable and profitable growth in e-commerce

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1

Commercial Leadership

Partner with brands and merchants for an enhanced offering 2

State of Art Growth Engine

Marketing engine combining best of local and global practice



Strong Customer Loyalty

Best-in-market loyalty program with a growing member base



**Unmatched Affordability** 

Widest affordability and payment solutions with partners & Hepsipay



**Trusted Brand** 

"Hepsiburada
Promise" for service
excellence

hepsiburada iş rtağım





hepsifinans



### Hepsiburada is a trusted household brand

Highest Brand NPS among E-commerce Players in Turkey



Hepsiburada Premium Program NPS is even stronger



84
Premium
NPS
in Q3 2024<sup>(1)</sup>

Our customers love Hepsiburada (2)



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Source: Company data unless stated otherwise in notes

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(1): According to the market research of FutureBright at the request of the Company for Q3 2024. The NPS question is "How likely are you to recommend us on a scale from 0 to 10", and the calculation is to subtract the percentage of detractors (score 0 to 6) from the percentage of promoters (score 9 to 10). The score can be a number from -100 to 100.

(2): Selected awards won since December 2021.

### Hepsipay envisions creating a holistic financial services platform built upon Hepsiburada strengths and addressing the opportunity

#### Strong payments & affordability foundation



# Payments







#### Target market1: \$102 bn Pay with Hepsipay

- · The 1-click check-out solution of Turkey for online payments
- The digital wallet of Turkey for off-line payments (17.6 mn Hepsipay Wallet base<sup>2</sup>)

#### Target market<sup>3</sup>: \$40 bn

- Most diverse affordability solutions at point of sale
  - ✓ BNPL
  - ✓ Consumer finance
  - ✓ Shopping/point of sale loans



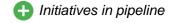
#### A financial services platform building on Hepsiburada strengths

- ✓ General purpose loans from multiple banks
- ✓ **SME** working capital **loans** from multiple banks
- ✓ Precious metals trading
- Holistic banking services incl. investments through partnerships
- ✓ Transfers
- Holistic payments and transfers through own license and partnerships



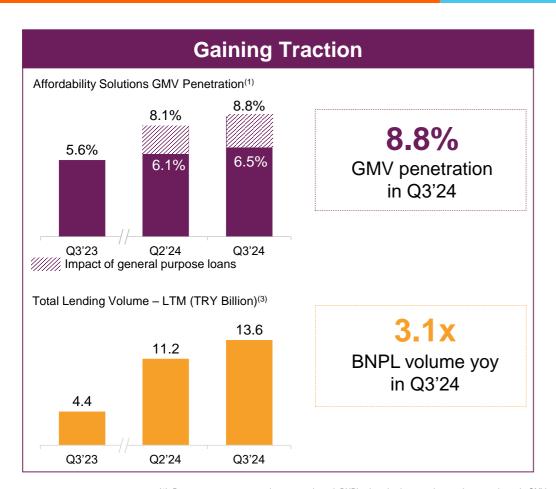


Payments transfers





## Differentiation With Financial Services: Our Affordability and Lending Solutions - Unmatched Proposition Strategic Priorities



#### **Unmatched Proposition in the Market**

- Largest non-bank BNPL solution in the market
- **Highest CR** among other banks<sup>(4)</sup> with consumer finance loans
- 10 partner banks for shopping loans(5)
- 47% of total lending volume issued through partner banks
- Up to 12 months maturity with BNPL
- Up to 36 months maturity with shopping loan
- **Up to 36 months** maturity with consumer finance loans

Target Market (2024E): US\$40 bn<sup>(6)</sup> consumer loans

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<sup>(1):</sup> Percentage represents total payments through BNPL, shopping loans and general purpose loans in GMV generated during the specified period.

<sup>(2):</sup> Represents total number of orders where either BNPL, a shopping loan or a consumer finance loan was used over the last twelve months as of Q3 2024.

(3): Represents total amount of loans given as BNPL, shopping loan, general purpose loan and consumer finance loan during the specified period.

<sup>(4):</sup> Highest conversion rate when compared to 10 banks providing shopping loans on HB platform.

<sup>(5):</sup> As of Q3 2024.
(6): Company's estimation for the full year of 2024, based on data published by Banking Regulation and Supervision Agency

### **HB Financial Services: The Most Diverse Affordability Solutions**

#### Inhouse Consumer Loan



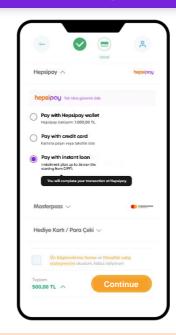
- Up to 36 months maturity with consumer finance loans
- Seamless consumer finance through Hepsifinans

#### **BNPL**



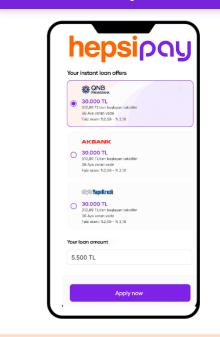
- Buy now and pay in up to 12 installments
- Convenience and speed in limit inquiry

#### **Shopping Loan**



- Instant point of sale loans for Hepsiburada purchases
- Fast and easy through integrations with banks

#### **General Purpose Loan**



- Top-up to wallet with loans through integration with 6 banks
- Balance available for use at any payment point, encouraging demand



### Hepsijet: Pivotal in powering our superior delivery service capabilities

#### Fast & Reliable Service



One of the leading last-mile delivery companies in Türkiye

74% Parcels Delivered by HJ<sup>(1)</sup>

88 **NPS** in Q3 2024<sup>(2)</sup>

Unique

service

HJ carriers

XL arm of HepsiJet is dedicated to oversized parcel delivery

~3.4K

#### Flexible Delivery Options with HJ 2-Man-Handling

- **Next-Day Delivery**
- Same Day & Scheduled Next-Day Delivery
- Return Pick-Up Services From Address
- Parcel Live-Tracking
- Delivery to Neighbor
- **Delivery Rescheduling**
- Change in Delivery Address While en Route
- Cancellation Option While In Transit
- Cash on Delivery (for its third-party customer)
- Oversized parcel delivery

8 HB Warehouses on a total of ~122K sqm



<sup>(1):</sup> Based on data for the orders from retail (1P) and Marketplace (3P) operations. According to our internal survey results.

## Outstanding Financial Performance in 2023 with Remarkable Improvement in Profitability

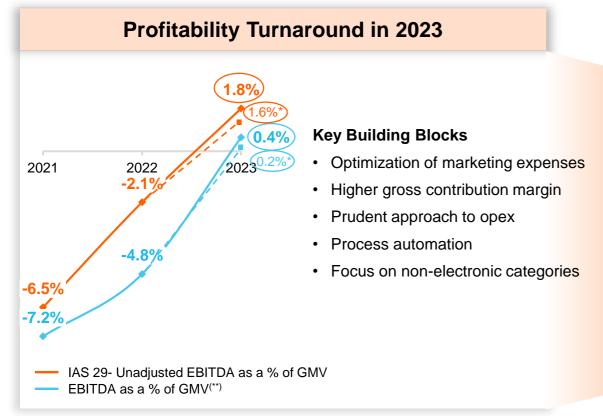
	IAS 29-Unadjusted GMV		IAS 29-Una Reve	•	•			-Unadjusted as % of GMV	
	TRY	96.5Bn	<b>103.8%</b> YoY	TRY <b>29.3Bn</b>	<b>109%</b> YoY	10.6%	+1.6 pp YoY	1.8%	<b>+4.0</b> pp YoY
US\$ equivale	ent <sup>(2)</sup>	\$4.1 B		\$1.2 B					
	Presented	d in terms of the me	easuring unit current as of L	December 31, 2023					
	GMV		Reve	nue	Gross Contribution Margin			EBITDA as % of GMV	
	TRY	116.5Bn	31.1% YoY	TRY <b>35.6Bn</b>	34% YoY	9.2%	<b>+2.7 pp</b> YoY	0.4%	+5.2 pp YoY
US\$ equivale	ent <sup>(2)</sup>	\$4.0 B		\$1.2 B					

<sup>(1):</sup> IAS 29-Unadjusted Gross Contribution as a % of IAS 29-Unadjusted GMV is the result of TRY 3,929.3 mn divided by TRY 39.0 bn in Q4 2023 and TRY 10,225.0 mn divided by TRY 96.5 bn in 2023. For further information, please refer to our Form 6-K, furnished on March 25, 2024.

Note: See "Certain Definitions" in the Appendix of this presentation for IAS 29-Unadjusted GMV, IAS 29-Unadjusted Revenue, IAS 29-Unadjusted Gross Contribution, EBITDA definitions. GMV, IAS 29-Unadjusted G

<sup>(2):</sup> Hepsiburada reports its financial information in Turkish Lira (TRY). The US\$ figures presented on this slide have been translated for the convenience of the reader at an exchange rate of 29.4382 TRY/USD which is the announced buying rate by the Central Bank of Turkey for December 31, 2023 for GMV and Revenue and 23.7172 TRY/USD which is the announced average rate by the Central Bank of Turkey for the year of 2023 for IAS 29-Unadjusted GMV and IAS 29-Unadjusted Revenue.

## Profitability Achieved Through Key Strengths and Cost Management; Goal is To Sustain the Uptrend



#### **Sustainable and Profitable Growth in 2024**

- Grow advertising services business, HepsiAd
- Increase third-party revenues (off-platform)
- Increase non-electronics' GMV
- Continue prudent opex approach

<sup>(\*\*)</sup> Presented in terms of the measuring unit current as of December 31, 2023.



<sup>(\*)</sup> Excluding one-off items.

## Regulation: Leveling the Playing Field in the Turkish E-commerce Market

Effective Date	Limits and restrictions introduced	Impact on Hepsiburada
2023	Limits on the total amount of advertising & marketing expenses and customer discounts (max at 2% of previous year's NTV)	Hepsiburada NTV is below the threshold for the year 2024
2024	Restrictions from engaging in certain business operations, such as payments and financial services	Hepsiburada NTV is below the threshold for the year 2024
2024	Banning the sale of private label products for all e- commerce companies	Immaterial (private labels for export/sale through 3rd party/vertical site)
Jpcoming:		

2025

To obtain, and annually renew, an e-commerce license<sup>(1)</sup> for businesses over certain NTV and AOV thresholds

Hepsiburada will pay a license fee in 2025 calculated over its 2024 NTV

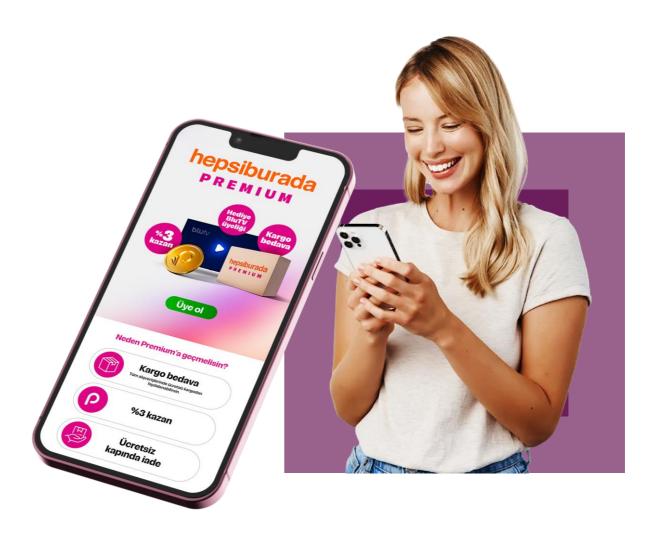
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NTV: Net transaction volume. The definition refers to our GMV (in nominal terms) generated in Türkiye excluding cancellations and returns and cargo income.

(1): The effective license fee will be calculated based on a graduated rate of a company's NTV derived from within Türkiye for the prior calendar year, such that the effective license fee applied would be the sum of progressively higher proportions of the e-commerce company's NTV exceeding the thresholds specified in the E-commerce Law.

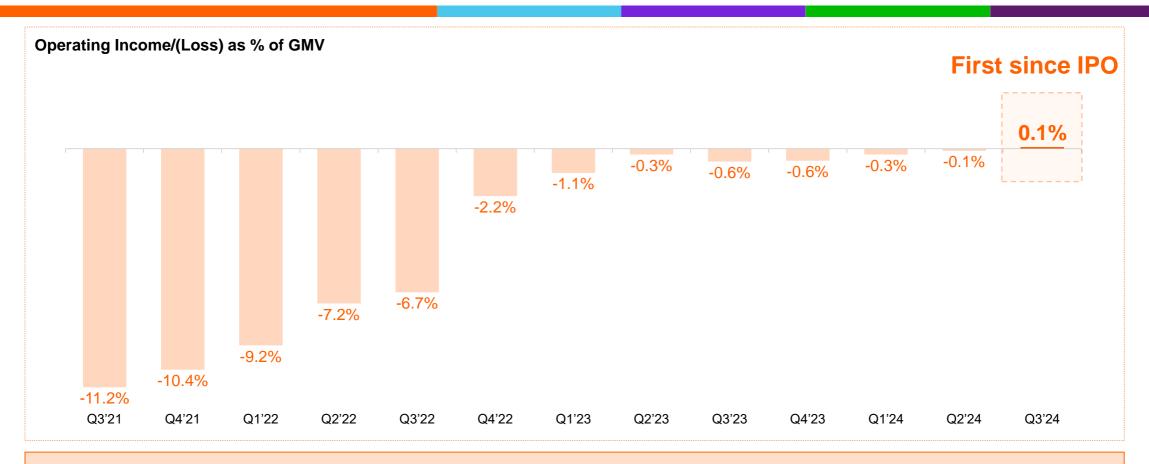
### **Business Update**

Q3/9M 2024



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### Major Milestone: First Positive Quarterly Operating Income Since IPO



#### Driving growth and delivering sustainable results

### Solid Q3 and 9M Results: Continued Upward Trajectory

	IAS 29-Unadjusted GMV Growth	IAS 29-Unadjusted Gross Contribution Margin	IAS 29-Unadjusted EBITDA as a % of GMV	
9M'24	90.4%	12.5% +1.6 pp YoY	2.3% +0.6 pp YoY excl. one-off(*)	
Q3'24	69.9% Guidance	12.4% +0.8 pp YoY	2.2% Guidance flat YoY excl. one-off(*)	
Adjusted for inflation	GMV Growth	Gross Contribution Margin	EBITDA as a % of GMV	
9M'24	17.4%	11.3% +1.9 pp YoY	1.0% +0.8 pp YoY excl. one-off(*)	
Q3'24	10.3%	11.5% +2.1 pp YoY	1.2% +1.3 pp YoY excl. one-off(*)	

<sup>(\*):</sup> Excluding one-off item. One-off item in Q3'23 is the recording of USD 3,975,000 contribution amount from TurkCommerce towards the settlement of the two class action lawsuits. For additional details, please refer to our Form 6-K, furnished on December 5, 2023.



### Hepsiburada: Most Recommended E-Commerce Brand in Türkiye

#### **Expanding Active Customers**

12.3M Active Customers<sup>(1)</sup>

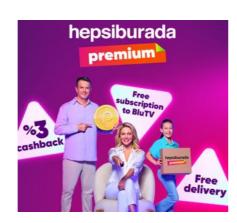
~3.7M HB Premium Members<sup>(2)</sup>



#### Increasing **Customer Engagement**

**32.0M** Number of Orders<sup>(3)</sup>

10.8 Order Frequency<sup>(4)</sup>



#### **Onboarding New Brands**

~100K Active Merchants

~280M SKUs of Selection



#### **Highest NPS in the Turkish E-Commerce**

75 Net Promoter Score (5)



Note: Figures are at September 30, 2024 or for Q3 2024 as relevant unless otherwise indicated. Growth figures are between Q3 2024 and Q3 2023 unless otherwise indicated. The year-over-year growth rates are calculated over full digit

- (1): (LTM) Active Customers are users (both unregistered users and members) who purchased at least one item listed on the platform within the 12-month period preceding the relevant date, including returns and cancellations.
- (3): Number of Orders means the number of orders we received through our platform including returns and cancellations during the guarter.
- (4): Order Frequency means the average number of orders per Active Customer over a 12-month period preceding the relevant date
- (5): According to the market research of FutureBright at the request of the Company. The NPS question is "How likely are you to recommend us on a scale from 0 to 10", and the calculation is to subtract the percentage of detractors (score 0 to 6) from the percentage of promoters (score 9 to 10). The score can be a number from -100 to 100.

### Win With Loyalty: **HB Premium Program Is A Key Factor In Customer Loyalty**



**Increasing Adoption** 

~3.7M

HB Premium members(1)

**Higher Retention** 

31%

Higher monthly order frequency after joining the program<sup>(2)</sup>

**Stronger NPS** 

84

HB Premium NPS(3)

9 points higher than HB NPS

**Enriched Experience** 

### **Partnership**

with Warner Bros. Discovery (acquired BluTV)

### **HB Premium Days**

"HB Premium Days" Campaign was held during 16-25th of July



**Products** 



130 M **Visits** 



587K Orders with free shipment



**TRY 22 M** Cash back earned



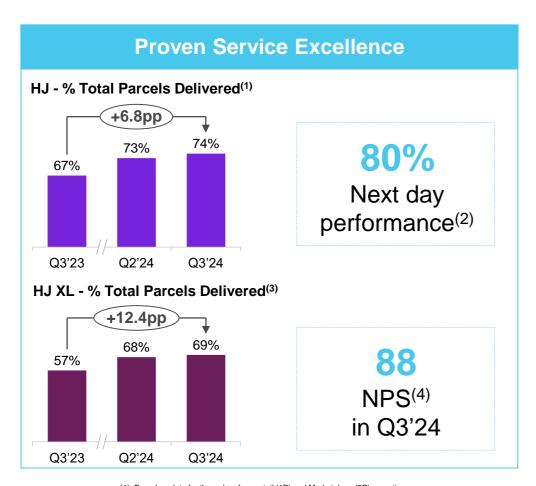
Merchants used HepsiAd

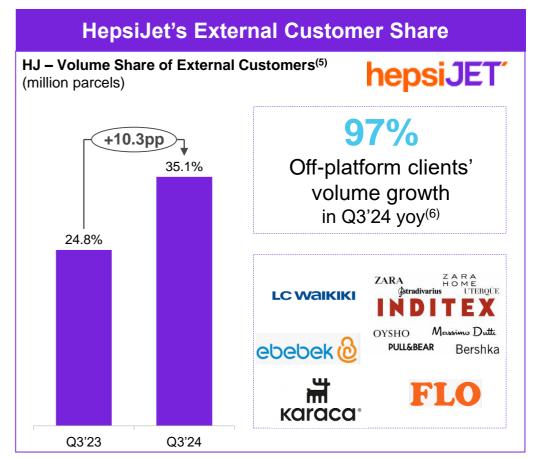


<sup>(2):</sup> Comparison of average monthly order frequency of customers before and after joining HB Premium Program during Q3 2024. (3): According to the market research by FutureBright at the request of the Company.

### Differentiation With Superior Delivery Services; Offering HepsiJet Services Off-Platform









<sup>(1):</sup> Based on data for the orders from retail (1P) and Marketplace (3P) operations.

<sup>(2):</sup> Based on data for the orders from retail (1P) for Next Day Delivery. Data for Q3'24.

<sup>(3):</sup> Based on data for the orders from retail (1P) and Marketplace (3P) operations delivered by HJ XL for parcels larger than 40 deciliters.

<sup>:</sup> According to our internal survey results.

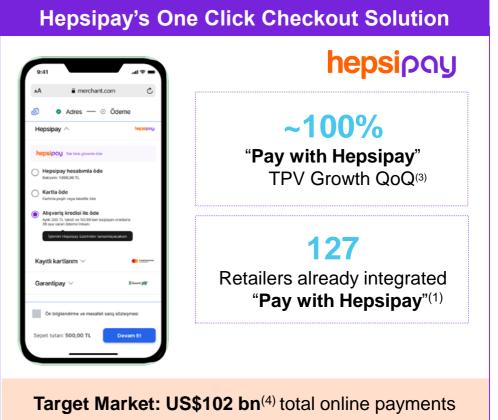
<sup>(5):</sup> Total volume from other retailers' operations delivered by HepsiJet within HepsiJet's total volume delivered.

(6): Expansion of volume from other retailer' operations in Q3'24 compared to Q3'23.

## Differentiation With Financial Services: Hepsipay Is A Leading Payment Solutions Provider In Türkiye









<sup>(1):</sup> As of November 30, 2024.

<sup>(2):</sup> Company's estimate for the year 2024, based on data published by The Interbank Card Center (BKM).

<sup>(3):</sup> Growth of total payment volume of off-platform retailers through one click checkout compared to Q2 2024.

<sup>(4):</sup> Company's estimate for the year 2024, based on data published by The Interbank Card Center (BKM) and The Ministry of Trade.

### 1-30 November







**606** deliveries per minute by HepsiJet



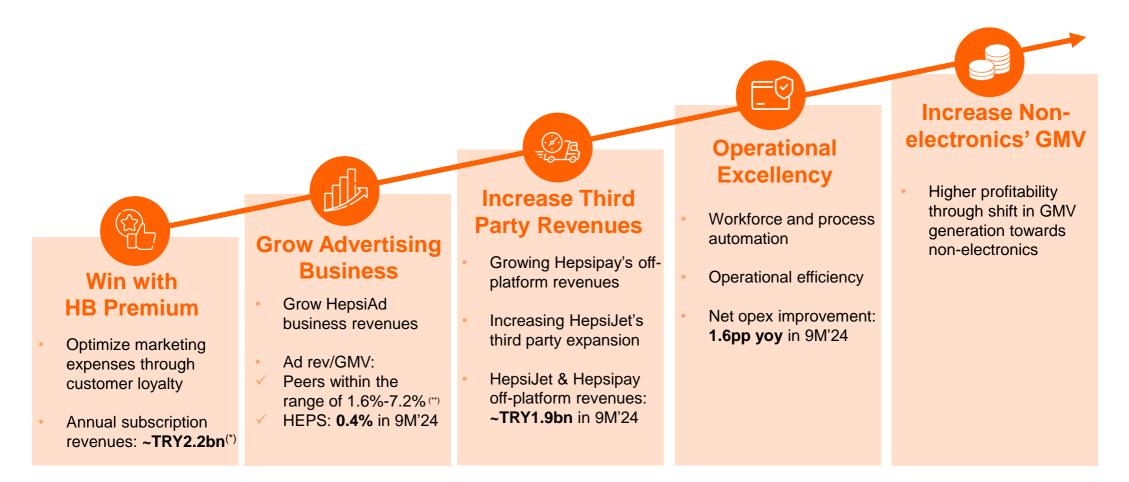
Record High Traffic Single's Day (Nov 11th)



**Best-Selling Categories:** 

FMCG products, cosmetics, home textile & kitchenware, apparel

### **Building Blocks for Profitability Improvement**



### Q4 2024 Outlook and FY 2024E: Continued Growth and Profitability

**Guidance** 

Q4 2024

FY 2024E

IAS 29-Unadjusted GMV growth

50% to 55%

around 75%

adjusted for inflation: around 13%

IAS 29-Unadjusted EBITDA as % of GMV

1.8% to 2.0%

2.1% to 2.2%

around +0.6pp YoYexcl. one-off(\*)

### Kaspi.kz Expects to Acquire Majority Stake in Hepsiburada

### Transaction Summary

- On October 17, 2024 Kaspi.kz signed a Stock Purchase Agreement with members of the Doğan Family to purchase Class A and Class B shares representing 65.41% of the total outstanding Class A and Class B shares of Hepsiburada.
- The aggregate consideration for the transaction is approximately \$1,127 million.

### **Closing Conditions**

- The transaction remains subject to customary closing conditions and receipt of regulatory approvals by the Central Bank of the Republic of Türkiye, Banking Regulation and Supervision Agency and Information Technologies and Communication Authority in Türkiye.
- Approval from the Turkish Competition Authority was granted on November 19, 2024.
- The transaction is expected to close in the first quarter of 2025.

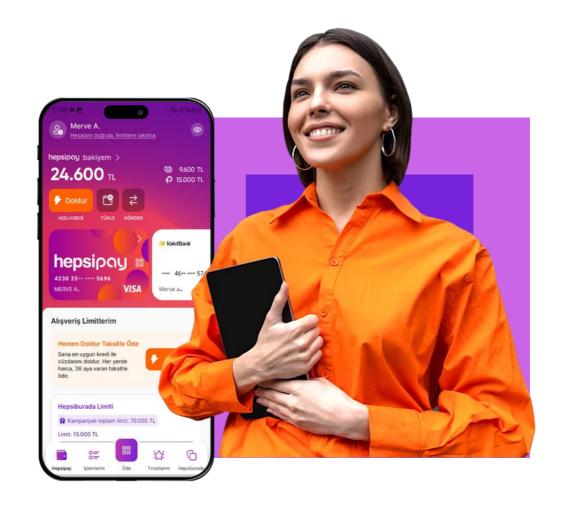


Kaspi.kz hepsiburada



### **Financial Update**

Q3/9M 2024



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#### Solid Q3 Results and 9M Performance

GMV

TRY 122.0 Bn

17.4% YoY

**Gross Contribution Margin** 

11.3%

+1.9 pp YoY

EBITDA as a % of GMV

1.0%

+0.6 pp YoY +0.8 pp YoY excl. one-off Operating Income as a % of GMV

-0.1%

+0.7 pp YoY +1.1 pp YoY

excl. one-off(\*)

Q3'24

9M'24

**TRY 42.3 Bn** 

10.3% YoY

11.5%

+2.1 pp YoY

1.2%

+0.9 pp YoY +1.3 pp YoY

excl. one-of

0.1%

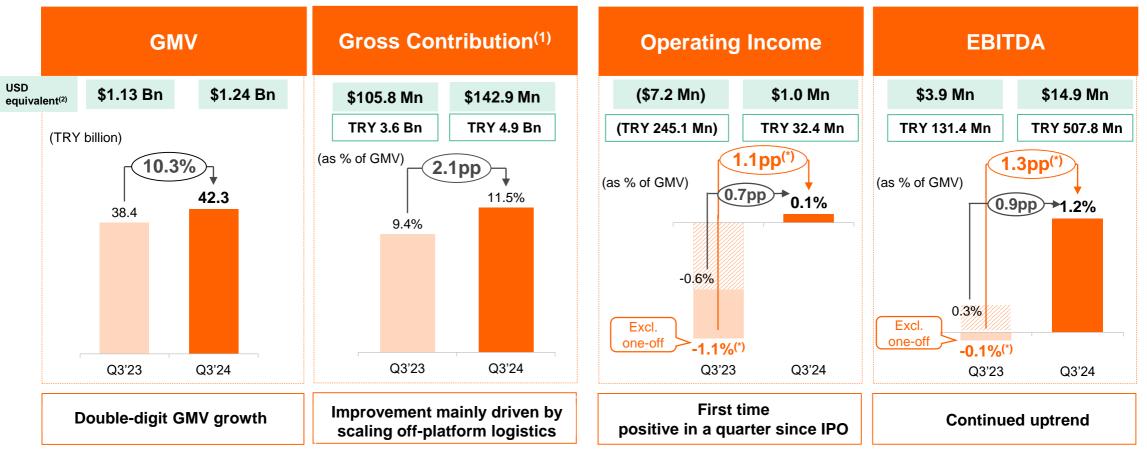
+0.6 pp YoY

+0.7 pp YoY

excl. one-off(



### Q3 2024: Solid Performance In A Continued Tough Macroeconomic **Environment**



<sup>(\*):</sup> Excluding one-off item. One-off item in Q3'23 is the recording of USD 3.975.000 contribution amount from TurkCommerce towards the settlement of the two class action lawsuits. For additional details, please refer to our Form 6-K, furnished

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See "Certain Definitions" in the Appendix of this presentation for GMV, EBITDA and Gross Contribution Margin definitions. EBITDA is a non-IFRS measure. For reconciliation to the most comparable IFRS measure, please refer to the Appendix

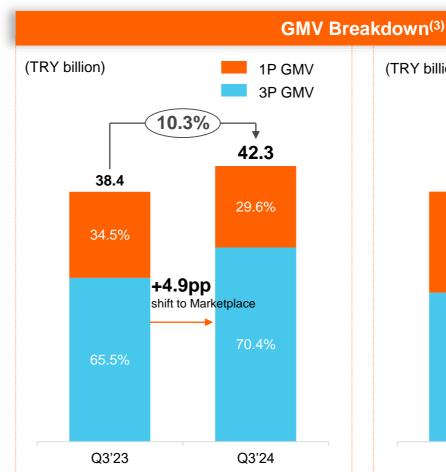
Revenue in Q3'24 was TRY 12,241.6 million compared to TRY 12,036.6 million in Q3'23. Loss for Q3'24 was TRY 307.4 million and for Q3'23 was TRY 285.5 million.

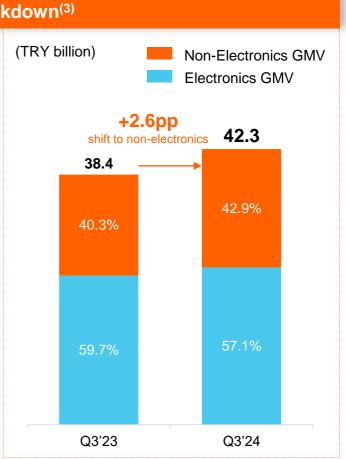
<sup>(1):</sup> Gross Contribution as a % of GMV in Q3 2024 is the result of TRY 4,872.1 million divided by TRY 42.3 billion. For further information, please refer to our Form 6-K, furnished on December 10, 2024

<sup>(2):</sup> Hepsiburada reports its financial information in Turkish Lira (TRY). The USD figures presented on this slide have been translated for the convenience of the reader at an exchange rate of 34.0900 TRY/USD which is the announced buying rate by the Central Bank of Türkiye for September 30, 2024.

### Rising Non-Electronics Share In GMV In Line With Our Strategy

Q3'24: Solid KPIs 32.0M Number of Orders<sup>(1)</sup> 19% YoY 5% YoY excl. digital products 10.8 Order Frequency<sup>(2)</sup> 16% YoY 9% YoY excl. digital products



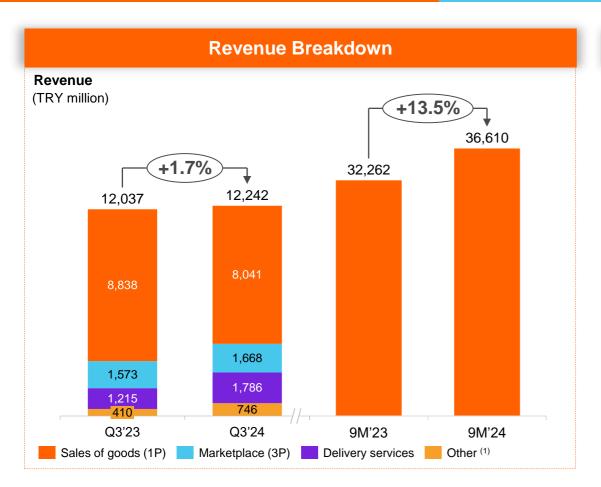


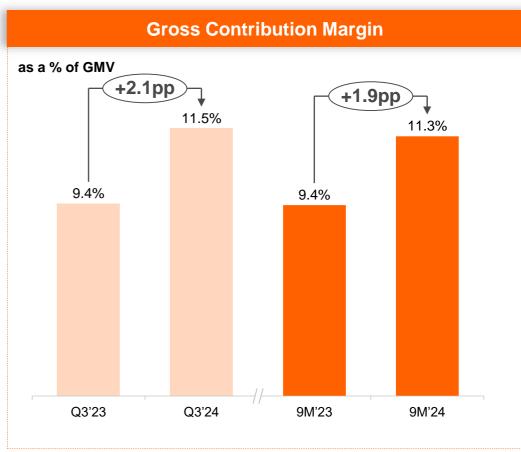


Note: See "Certain Definitions" in the Appendix of this presentation for GMV, Number of Orders and Order Frequency definitions. (1): The total number of orders we received through our platform including returns and cancellations.

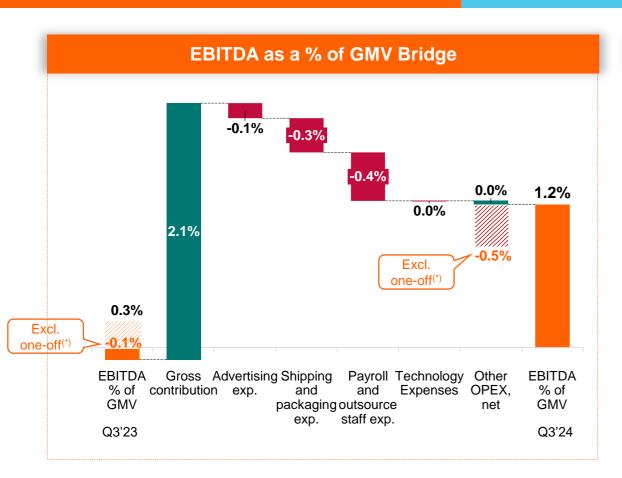
(2): Frequency means the average number of orders per Active Customer over a 12-month period preceding the relevant date.

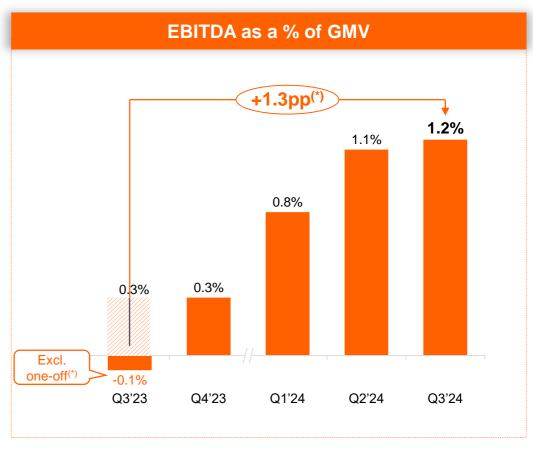
### **Revenue Diversification Contributing To Margin Improvement**





### Rising Profitability Through Higher Gross Contribution





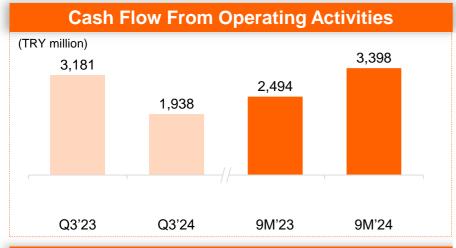


(\*): Excluding one-off item. One-off item in Q3'23 is the recording of USD 3,975,000 contribution amount from TurkCommerce towards the settlement of the two class action lawsuits. For additional details, please refer to our Form 6-K, furnished on December 5, 2023.

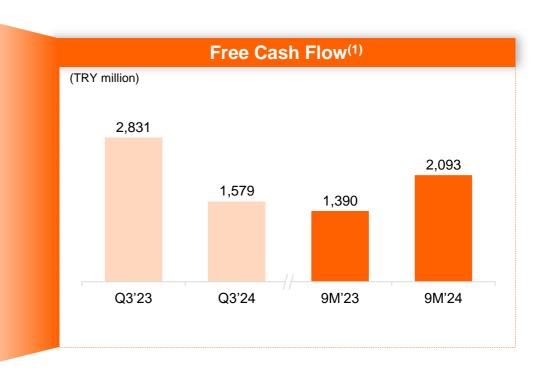
Loss for Q3'24 was TRY 307.4 million and for Q3'23 was TRY 285.5 million.

EBITDA is a non-IFRS measures. For reconciliations to the most comparable IFRS measures, please refer to the appendix at the end of this presentation. See "Certain Definitions" in the appendix of this presentation for EBITDA and EBITDA as a percentage of GMV definition.

### Strong Cash Generation in 9M 2024 on Continued Cash Discipline









<sup>(1):</sup> Free Cash Flow is a non-IFRS measure defined as net cash provided by operating activities less capital expenditures plus proceeds from sale of property and equipment. For reconciliation to the most comparable IFRS measure, please refer to the Appendix at the end of this presentation.

### **Appendix**



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### **Building Our Sustainability Targets**





Formed Sustainability Working Teams



2023 Sustainability Report

#### **Environment**

- Monitoring environmental impact and taking actions to reduce carbon emission and energy consumption
- Initiating Carbon Reduction Strategy Roadmap Studies
- Supporting sustainable products and packaging
- Promoting sustainable logistics through route optimization application for delivery trucks

#### Social

- Equality and inclusivity-focused corporate culture
- Signed the UN Women Empowerment Principles
- Supporting women's participation in e-commerce and business

#### Governance

- Corporate governance structure in compliance with Nasdaq requirements
- Formed Sustainability Committee for effective governance

#### Related SDG\*s

























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(\*) SDG: Sustainable development goals

### **Summary Financials**

	(unaudited)	(unaudited)		(unaudited)	(unaudited)	
TRY million	Q3'24	Q3'23	YoY	9M'24	9M'23	YoY
Revenues	12,241.6	12,036.6	1.7%	36,610.3	32,262.2	13.5%
Gross Contribution	4,872.1	3,607.6	35.1%	13,773.7	9,717.9	41.7%
Gross Contribution margin <sup>(1)</sup>	11.5%	9.4%	2.1 pp	11.3%	9.4%	1.9 pp
Net Operating Expenses <sup>(2)</sup> (Opex)	(12,209.2)	(12,281.6)	(0.6%)	(36,728.6)	(32,940.8)	11.5%
Net Opex as a % of GMV	(28.8%)	(32.0%)	3.2рр	(30.1%)	(31.7%)	1.6pp
Operating Income/ (Loss)	32.4	(245.1)	n.m.	(118.3)	(678.6)	(82.6%)
Income/ (Loss) for the Period	(307.4)	(285.5)	7.7%	(880.6)	977.7	(190.1%)
EBITDA <sup>(3)</sup>	507.8	131.4	286.5%	1,270.5	434.8	192.2%
EBITDA as a % of GMV	1.2%	0.3%	0.9pp	1.0%	0.4%	0.6pp

Amounts expressed in million Turkish lira (TRY) in terms of the purchasing power of the TRY at September 30, 2024.



Source: Company Data
Note: See "Certain Definitions" in the Appendix of definitions of Gross Contribution, Gross Contribution Margin, EBITDA and EBITDA as % of GMV.
(1): Gross Contribution represented as a percentage of GMV.
(2): Operating Expenses also includes cost of inventory sold.
(3): EBITDA is a non-IFRS measure. For reconciliations to the most comparable IFRS measures, please refer to the Appendix at the end of this presentation.

### **Consolidated Statements of Comprehensive Income/(Loss)**

#### Consolidated Statements of Comprehensive Income/(Loss)

(Amounts expressed in thousands of Turkish lira (TRY) in terms of the purchasing power of the TRY at 30 September 2024)

Thusa Mantha Fudad

Nine Months Fuded

	Nine Months Ended		Three Months Ended		
	unaudited	unaudited	unaudited	unaudited	
	1 January -	1 January -	1 July -	1 July -	
	30 September 2024	30 September 2023	30 September 2024	30 September 2023	
Revenues	36,610,265	32,262,212	12,241,606	12,036,566	
Cost of inventory sold	(22,836,568)	(22,544,334)	(7,369,502)	(8,428,943)	
Shipping and packaging expenses	(4,169,010)	(2,987,556)	(1,384,003)	(1,147,303)	
Payroll and outsource staff expenses	(4,230,616)	(3,317,577)	(1,504,762)	(1,212,163)	
Advertising expenses	(2,758,430)	(2,133,313)	(1,004,795)	(864,102)	
Technology expenses	(470,805)	(383,216)	(151,110)	(136,919)	
Depreciation and amortization	(1,388,824)	(1,113,388)	(475,361)	(376,435)	
Other operating expenses	(1,095,287)	(1,013,251)	(390,366)	(349,380)	
Other operating income	220,964	551,817	70,683	233,615	
Operating income/(loss)	(118,311)	(678,606)	32,390	(245,064)	
Financial income	2,445,831	3,771,090	824,348	752,284	
Financial expenses	(4,683,428)	(3,302,982)	(1,620,957)	(1,346,379)	
Monetary gains/losses	1,475,340	1,188,177	456,858	553,693	
Income/(loss) before income taxes	(880,568)	977,679	(307,361)	(285,466)	
Taxation on income	-	-	-	-	
Income/(loss) for the period	(880,568)	977,679	(307,361)	(285,466)	



#### **Consolidated Balance Sheets**

#### **Consolidated Balance Sheets**

(Amounts expressed in thousands of Turkish Iira (TRY) in terms of the purchasing power of the TRY at 30 September 2024)

	unaudited	unaudited
<del>-</del>	30 September 2024	31 December 2023
Assets:		
Current assets:		
Cash and cash equivalents	4,256,239	7,472,319
Restricted cash	117,563	227,311
Financial investments	3,873,461	2,340,525
Trade receivables	3,338,213	3,224,340
Due from related parties	7,143	12,475
Loan receivables	543,211	-
Inventories	6,911,430	5,386,845
Contract assets	35,936	30,475
Other current assets	776,673	1,174,259
Total current assets	19,859,869	19,868,549
Non-current assets:		
Property and equipment	720,076	683,028
Intangible assets	2,752,043	2,518,288
Right of use assets	1,065,354	768,322
Loan receivables	60,643	1,086
Other non-current assets	19,465	45,812
Total non-current assets	4,617,581	4,016,536
Total assets	24,477,450	23,885,085
Liabilities:		
Current liabilities:		
Bank borrowings	950,543	249,265
Lease liabilities	102,436	210,004
Wallet deposits	164,236	255,977
Trade payables and payables to merchants	14,888,003	14,350,927
Due to related parties	13,338	6,302
Provisions	33,815	111,036
Employee benefit obligations	326,062	393,194
Contract liabilities and merchant advances	1,916,107	1,935,286
Other current liabilities	1,113,938	1,027,633
Total current liabilities	19,508,478	18,539,624
Non-current liabilities:		
Bank borrowings	-	3,816
Lease liabilities	646,303	165,505
Employee benefit obligations	128,328	141,680
Other non-current liabilities	526,666	547,292
Total non-current liabilities	1,301,297	858,293
Total Liabilities	20,809,775	19,397,917
Equity:		
Share capital	677,482	677,482
Other capital reserves	927,449	866,434
Share premiums	19,677,153	19,677,153
Treasury shares	(230,749)	(230,749)
Accumulated deficit	(17,383,660)	(16,503,152)
Total equity	3,667,675	4,487,168
Total equity and liabilities	24,477,450	23,885,085



Note: The financial information as of September 30, 2024 and December 31, 2023 has not been audited or reviewed by the Company's auditors. The unaudited consolidated financial statements include the accounts of the Company and its subsidiaries. All periods presented have been accounted for in conformity with International Financial Reporting Standards ("IFRS") and pursuant to the regulations of the SEC.

#### **Consolidated Statements of Cash Flows**

#### **Consolidated Statements of Cash Flows**

(Amounts expressed in thousands of Turkish lira (TRY) in terms of the purchasing power of the TRY at 30 September 2024)

Page		(unaudited)	(unaudited)
Instant  Instant Ins		1 January – 30 September	
Agint   Agin			
Infernate commission expenses   4,413.90   1,131.80			
Depress transment reliable   1.338,281   1.338,381			
Interest Income on time deposits   (20,509)   (20,500	Interest and commission expenses	4,419,307	2,407,128
Interest secones on featural interest secones on second	Depreciation and amortization	1,388,824	1,113,388
Internation on condrication   Internation   Internation	Interest income on time deposits	(620,936)	(428,043)
Internation on condrication   Internation   Internation	Interest income on financial investments	(2.322)	
Provision for numer's vascion islatily   25,050   25,05			(402.155)
Provision for personnel bonne   228,815   200,005   13,549   13,	Provision for unused vacation liability		
Provision for feat acts   11,500   13,170   13			
Provision for doubtile receivables			
Provision for impairment of trade goods, net   19,375   19,795			
Provision for post employment to profit pr			
Probasin for share based payment   (2.000)			
Aginement for impairment los of financial imentements         (245,058)           Provision competition based penalty         (171,058)           Provision Consciplation based penalty         (267,058)           Provision Consciplation of Settlement of Legal Pioceaching         (263,058)           Net Foregre exchange differences         (303,058)         (34,883)33           Note Tonge exchange differences         (303,058)         (32,828)33           Moretary effect on non-operating activities         (277,627)         (32,828)33           Change in non-operating activities         (38,841)33         (32,828)33           Change in contract liabilities and merchant advances         (38,841)33         (32,828)33           Change in other active			
Provision for Stefaner of Legal Proceedings			
Provision for Settlement of Legal Proceedings   1,24,52		(343,120)	
Provision for Turkinian Capatal Markets Beard fee   43,818   43,		•	
Contribution income for settlement		•	
Act   Charge in proving exteres   (40,355)   (1,48,913)   (2,86,913)		2,162	
Change in provisions due to inflation (1814.23) (38,86) (38,06) (38,		•	
Mone part wiffect on non-operating activities         2,772,637         3,976,186           Changes in trade payables to merchants         1,744,005         1,94,617           Change in interdentifices         (1,989,016)         (1,84,617)           Change in interdentifices         (237,774)         (182,018)           Change in contract labelities and merchant advances         (1,64,017)         (1,53,80)           Change in contract assets         (1,64,017)         (1,53,80)           Change in contract assets         (1,64,017)         (1,53,80)           Change in due from related parties         (3,60)         (2,720)           Change in due from related parties         5,33         (2,720)           Payments for concluded lifegation         (3,60)         (2,55,83)           Payments for concluded lifegation         (3,60)         (3,24,84)           Payments for concluded lifegation         (6,17)         (6,978)           Collection of doubtrul receivables         (5,52)         (2,38,704)           Payments for concluded lifegation of doubtrul receivables         (1,50,27)         (6,978)           Collection of doubtrul receivables         (1,50,27)         (6,978)           Professor of property and equipment and intimegrated         (3,50,40)         (1,78,33)           Purchase of p	Net foreign exchange differences		
Change in trade payles and payles to merchants	Change in provisions due to inflation	(181,423)	(328,693)
Change in trade payables and payables to merchants	Monetary effect on non-operating activities	2,272,627	3,976,186
Change in inventiories   (1,88,015)   (23,774)   (23,518)     Change in contract liabilities and merchant advances   (74,711)   (13,430)     Change in contract saests   (74,711)   (15,430)     Change in contract saests   (56,661)   (15,481)     Change in other liabilities   (56,661)   (52,065)     Change in other saests and receivables   (66,067)   (52,205)     Change in other parties   (56,063)   (52,205)     Change in other related parties   (56,063)   (27,205)     Change in other related parties   (56,063)   (27,205)     Change in other related parties   (56,063)   (27,205)     Change in other related parties   (31,205)   (33,444)     Post-employment benefits parties   (31,205)   (33,444)     Post-employment benefits parties   (31,205)   (33,444)     Post-employment benefits parties   (32,205)   (33,444)     Post-employment benefits parties   (32,20	Changes in working capital		
Change in trade receivables   1,23,774   1,53,818   1,54,848   1,54,848   1	Change in trade payables and payables to merchants	724,005	90,456
Change in contract liabilities and merchant advances   (74,711) (10,38) (10,	Change in inventories	(1,898,016)	(1,846,175)
Change in contract liabilities and merchant advances   (74,711) (10,38) (10,	Change in trade receivables	(237,774)	(825.018)
Change in contract assets         (5,461)         (10,348)           Change in other assets and receivables         (69,087)         6,528           Change in other assets and receivables         (69,087)         6,528           Change in due to related parties         5,33         (2,700)           Change in due to related parties         7,036         (2,720)           Post-employment benefits paid         (61,326)         (55,88)           Payments for concluded litigation         (65,262)         (33,94)           Payments for personnel bornus         (6,177)         (6,978)           Payments for personnel bornus         (8,179)         (1,178)           Payments for personnel bornus         (8,179)         (1,178)           Payments for personnel bornus         (8,179)         (1,178)           Payments for personnel bornus         (1,171)         (1,178)           Payments for personnel bornus         (1,171)         (1,178)           Porceeds from such an explain f			
Change in other liabilities         (26,082)         62,085           Chage in inder form related parties         (5,283)         (2,710)           Chage in inder form related parties         5,333         (2,710)           Post, employment benefits paid         (21,810)         (25,858)           Payments for concluded litigation         (21,810)         (53,248)           Payments for personnel bonus         (26,627)         (28,704)           Payments for personnel bonus         (5,617)         (6,978)           Colictions of doubtful receivables         (6,977)         (6,978)           Colictions of doubtful receivables         (6,978)         (24,93,702)           Investing activities:         (1,11,102)         (1,11,800)           Purchases of financial instruments         (1,11,171)         (1,12,800)           Procease from sale of property and equipment and intangible asets         (1,11,171)         (1,12,800)           Procease from sale of property and equipment and instruments         (1,11,171)         (1,12,800)           Procease from sale of financial instruments         (1,11,171)         (1,21,178)           Procease from sale of financial instruments         (1,11,171)         (1,151,178)           Interest received on credit sale in investing activities         (1,11,178)         (1,151,178)			
5.28			
Change in due from related parties			
Process from sale of from timesting activities   7,036   2,729     Post-employment benefits paid   6,25,658     Payments for concluded litigation   6,25,621   63,244     Payments for pressonnel bonus   (55,6627)   (238,704     Payments for unused vacation liabilities   (6,177   6,078     Collections of doubtful receivables   (6,177   6,278     Collections of doubtful receivables   (6,177   6,278     Rursting activities   (3,39,785   2,493,708     Process from sale of property and equipment and intangible assets   (3,19,291   1,121,800     Process from sale of property and equipment suffers   (3,40,307)   (1,218,803     Process from sale of property and equipment suffers   (3,40,307)   (1,218,803     Process from sale of financial instruments   (3,40,307)   (1,218,803     Process from bale of the property and equipment   (3,203,207     Interest income on time deposits and financial instruments   (3,10,408     Process from borrowing   (3,10,408   (3,10,408     Process from borrowing   (3,10,408			
Post-employment benefits paid   (21,810)   (52,568)   (53,244)     Payments for noncluded litigation   (25,627)   (238,704)     Payments for noncluded litigation   (25,627)   (238,704)     Payments for nunsed vacation liabilities   (25,627)   (238,704)     Payments for duothful receivables   (6,177)   (6,978)     Rotaspirovided by operating activities   (3,9785   2,939,708     Purchases of property and equipment and intangible assets   (1,319,291)   (1,118,60)     Purchases of property and equipment and intangible assets   (1,319,291)   (1,121,600)     Purchases of financial instruments   (3,540,307)   (1,783,933)     Purchase of financial instruments   (3,540,307)   (1,783,933)     Interest received on credit sales   (3,540,307)   (3,540,307)     Interest income on time deposits and financial instruments   (3,540,307)   (3,540,307)     Proceeds from borrowings   (3,541,309)   (3,541,309)     Proceeds from borro			
Payments for concluded litigation   (63,62)   (532,444)     Payments for unused vacation liabilities   (25,627)   (238,704)     Payments for unused vacation liabilities   (6,177)   (6,978)     Collections of doubtful receivables   (6,177)   (224)     Ret cash producted by operating activities   (224)     Investing activities   (1319,291)   (1,211,800)     Purchases of property and equipment and intangible assets   (1,319,291)   (1,211,800)     Purchases of financial instruments   (1,4171   18,257     Purchase of financial instruments   (3,954,307)   (1,788,393)     Proceeds from sale of financial instruments   (3,954,307)   (1,788,393)     Proceeds from sale of financial instruments   (3,954,307)   (1,788,393)     Interest received on credit sales   (3,102,307)   (1,102,307)     Interest received on credit sales   (3,102,307)   (3,102,307)     Interest income on time disposits and financial instruments   (3,102,307)   (3,102,307)     Interest received on credit sales   (3,102,307)   (3,102,307)     Interest necework from borrowings   (3,102,307)   (3,102,307)     Interest and commission paid   (3,102,307)   (3,102,307)     Interest and commission			
Payments for personnel borus         (25,6,27)         (28,704)           Payments for unused vacation liabilities         (6,175)         (6,978)           Collections of doubtful receivables         (224)           Net cash provided by operating activities         3,397,85         2,493,008           Investing activities         Transparent and intangible assets         (1,12,1280)           Proceeds for poerty and equipment and intangible assets         (1,12,1280)         (1,12,1280)           Proceeds for poerty and equipment and intangible assets         (1,12,1280)         (1,12,1280)           Proceeds from sale of financial instruments         (9,540,307)         (1,783,933)           Proceeds from sale of financial instruments         (9,540,307)         (1,783,933)           Interest received on credit sales         (1,174,45,93)         (1,272,004)           Interest received on credit sales         (1,154,128)         (1,154,607)           Interest received on credit sales         (1,156,179)         (3,08,223)           Interest received on credit sales         (2,152,179)			
Payments for unused vacation liabilities			
Collections of doubtful receivables         (224)           Net cash provided by operating activities         3,397,85         2,433,708           Investing activities         3,397,85         2,433,708           Purchases of property and equipment and intangible assets         (1,319,291)         (1,218,60)           Purchase of property and equipment         (9,540,307)         (1,783,933)           Purchase of financial instruments         (9,540,307)         (1,783,933)           Proceeds from sale of financial investment         970,512         538,073           Interest received on credit sales         970,512         538,073           Interest received on credit sales         618,182         272,206           Net cash used in investing activities         (1,511,283)         (1,574,36)           Financing activities         (1,511,283)         (1,574,36)           Financing activities         (1,261,709)         (308,223)           Financing activities         (1,261,709)         (308,223)           Interest and commission paid         (2,79,737)         (2,233,177)           Net cash used in financing activities         (3,576,351)         (2,29,873)           Net careasy (decrease) in cash and cash equivalents at 1 January         (1,68,849)         (3,576,351)         (2,29,873)			
Abet cash provided by operating activities         3,397,785         2,493,708           Investing activities:         (1,319,291)         (1,212,800)           Proceses from sale of property and equipment and intangible assets         (1,319,291)         (1,212,800)           Proceses from sale of property and equipment         (9,40,307)         (1,839,393)           Proceses from sale of financial instruments         (9,40,307)         (1,839,393)           Proceeds from sale of financial instrument         970,512         583,073           Interest received on credit sales         970,512         583,073           Interest income on time deposits and financial instruments         618,182         272,206           Net cash used in investing activities         1,512,203         1,72,206           Francing activities         2,064,848         625,132           Repayment of borrowings         (2,064,848         625,132           Interest and commission paid         (4,099,753)         (2,323,177)           Net increase/(decrease) in cash ancial activities         (2,797,37)         (306,223)           Net increase/(decrease) in cash and cash equivalents at 1 innuary         (1,689,849)         (95,400)           Cash and cash equivalents at 1 innuary         (1,764,846)         (1,764,847)         (1,764,847)           Inflation eff		(6,177)	
Investing activities:         (1,121,806)           Purchases of property and equipment and intangible assets         (1,121,806)           Proceeds from sale of property and equipment         (1,171         18,257           Purchase of Infiancial instruments         (9,540,307)         (1,78,393)           Proceeds from sale of financial instruments         7,745,450         919,821           Interest received on credit sales         618,182         272,06           Net cash used in investing activities         (1,511,283)         (1,57,495)           Proceeds from borrowings         (2,064,848)         625,132           Repayment of borrowings         (2,064,848)         625,132           Repayment of borrowings         (4,099,753)         (2,333,177)           Interest and commission paid         (4,099,753)         (2,333,177)           Lease payments         (3,576,351)         (2,290,873)           Net cash used in financing activities         (3,576,351)         (2,290,873)           Net cash used in financing activities         (1,689,849)         (954,606)           Net cash and cash equivalents at 1 innury         (1,71,184)         (1,76,457)           Inflation effect on cash and cash equivalents at 1 innury         (3,71,184)         (1,76,471)           Ifflets of exchange cash and cash equivalents and		•	
Purchase of property and equipment and intangible assets         (1,319,291)         (1,218,60)           Proceeds from sale of property and equipment         (9,40,307)         (1,839,393)           Proceeds from sale of financial instruments         (9,40,307)         (1,783,933)           Proceeds from sale of financial invistment         (9,745,450)         919,821           Interest received on credit sales         970,512         588,073           Interest income on time deposits and financial instruments         618,182         272,206           Net cash used in investing activities         1,512,330         1,513,436           Financing activities         2,064,848         65,232           Repayment of borrowings         (2,064,848         65,232           Interest and commission paid         (4,099,753)         (2,323,177)           Lease payments         (279,737)         (308,223)           Net ancrease/(decrease) in cash and cash equivalents         (1,689,541)         (3,576,351)         (2,290,873)           Net increase/(decrease) in cash and cash equivalents at 1 innuary         7,471,84         1,746,65           Inflation effect on cash and cash equivalents at 1 innuary         (3,76,551)         (3,79,571)           Ifflets of exchange are changes on cash and cash equivalents and restricted cash         (3,76,61)         (3,76,51)		3,397,785	2,493,703
Proceeds from sale of property and equipment         14,171         18,257           Purchase of Innancial instruments         (9,54,307)         (1,78,393)           Proceeds from sale of Innancial instrument         7,745,545         919,821           Interest received on credit sales         970,512         538,073           Interest income on time deposits and financial instruments         618,182         272,206           Net cash used in investing activities         1,511,283         (1,57,383)           Proceeds from borrowings         2,064,848         65,132           Repayment of borrowings         (2,064,848         65,132           Interest and commission paid         (4,099,753)         (2,332,177)           Lease payments         (279,737)         (284,605)           Net cash used in financing activities         (3,576,351)         (2,290,873)           Net cash used in financing activities         (1,683,849)         (354,606)           Net cash used in financing activities         (1,683,849)         (354,606)           Net cash and cash equivalents at 1 innuary         7,471,184         1,774,685           Inflation effect on cash and cash equivalents at 1 innuary         (3,76,351)         (3,795,571)           Effects of exchange rate changes on cash and cash equivalents and restricted cash         (3,76,617)	Investing activities:		
Purchase of financial instruments         (9,540,307)         (1,783,933)           Proceeds from sale of financial investment         7,745,450         919,821           Interest received on credit sales         970,512         538,073           Interest income on time deposits and financial instruments         618,182         272,206           Net cash used in investing activities         (1,517,485)         1,157,435           Financial activities         2,064,848         625,132           Repayment of borrowings         (1,261,709)         (308,223)           Interest and commission paid         (4,099,753)         (2,231,177)           Lease payments         (279,737)         (284,605)           Net can used in financial activities         (3,576,351)         (2,290,873)           Net increase/(decrease) in cash and cash equivalents         (1,689,849)         (354,606)           Cash and cash equivalents at 1 January         1,741,184         11,746,65           Inflation effect on cash and cash equivalents         (3,56,351)         (3,29,571)           Inflation effect on cash and cash equivalents and restricted cash         (3,76,651)         (3,79,571)           Inflation effect on cash and cash equivalents and restricted cash         (3,76,651)         (3,79,571)	Purchases of property and equipment and intangible assets	(1,319,291)	
Proceeds from sale of financial investment         7,45,450         919,821           Interest received on credit sales         970,512         383,873           Interest income on time deposits and financial instruments         618,182         272,206           Net cash used in investing activities         1         151,1283         (1,57,485)           Proceeds from borrowings         2,064,848         625,132         625,132         62,132         62,132         62,132         62,132         62,102	Proceeds from sale of property and equipment	14,171	18,257
Interest received on credit sales         970,512         538,073           Interest income on time deposits and financial instruments         618,182         272,206           Net cash used in investing activities         (1,157,436)         (1,157,436)           Financing activities         7         7           Proceeds from borrowings         2,064,848         625,132           Repayment of borrowings         (1,261,709)         (308,223)           Interest and commission paid         (4,099,753)         (2,232,177)           Lease payments         (279,737)         (2,232,177)           Net increase/(decrease) in cash and cash equivalents         (3,576,351)         (2,290,873)           Net increase/(decrease) in cash and cash equivalents         (1,689,849)         (954,606)           Cash and cash equivalents at 1 January         7,471,84         11,774,645           Inflation effect on cash and cash equivalents         (3,563,51)         (3,29,571)           Inflation effect on cash and cash equivalents and restricted cash         (3,763,51)         (3,79,571)	Purchase of financial instruments	(9,540,307)	(1,783,933)
Interest income on time deposits and financial instruments         618,182         272,206           Net cash used in investing activities         (1,511,283)         1,517,436           Financing activities:	Proceeds from sale of financial investment	7,745,450	919,821
Net cash used in investing activities         (1,511,283)         (1,157,436)           Financing activities:         7         7         7         8         625,132         6	Interest received on credit sales	970,512	538,073
Net cash used in investing activities         (1,511,283)         (1,157,436)           Financing activities:         7         7         7         8         625,132         6	Interest income on time deposits and financial instruments	618.182	272.206
Financing activities:   Financing activities:			
Proceeds from borrowings         2,064,848         625,132           Repayment of borrowings         (1,261,709)         (308,223)           Interest and commission paid         (4,099,753)         (2,323,177)           Lease payments         (279,737)         (284,605)           Net cash used in financing activities         (3,576,351)         (2,290,873)           Net increase/(decrease) in cash and cash equivalents         (1,689,849)         (54,606)           Cash and cash equivalents at 1 January         7,471,184         11,774,645           Inflation effect on cash and cash equivalents         (1,566,347)         (3,792,571)           Effects of exchange rate changes on cash and cash equivalents and restricted cash         3,7,861         1,474,671		(-)/	(=,==:,:==)
Repayment of borrowings         (1,261,709)         (308,223)           Interest and commission paid         (4,099,753)         (2,232,177)           Lease payments         (279,737)         (284,605)           Net cash used in financing activities         (3,576,351)         (2,290,873)           Net increase/(decrease) in cash and cash equivalents         (1,689,849)         (954,606)           Cash and cash equivalents at 1 January         7,471,84         11,774,645           Inflation effect on cash and cash equivalents         (1,566,347)         (3,792,571)           Effects of exchange rate changes on cash and cash equivalents and restricted cash         37,361         1,474,671		2.064.848	625 122
Interest and commission paid         (4,099,753)         (2,323,177)           Lease payments         (279,737)         (284,605)           Net cash used in financing activities         (3,576,351)         (2,290,873)           Net increase/(decrease) in cash and cash equivalents         (1,683,849)         (854,606)           Cash and cash equivalents at 1 inunary         7,471,184         11,774,645           Inflation effect on cash and cash equivalents         (3,563,47)         (3,795,571)           Effects of exchange rate changes on cash and cash equivalents and restricted cash         37,361         1,474,671			
Lease payments         (279,737)         (284,605)           Net cash used in financing activities         (3,576,351)         (2,290,873)           Net increase/(decrease) in cash and cash equivalents         (1,689,849)         (584,606)           Cash and cash equivalents at 1 January         7,471,184         11,774,645           Inflation effect on cash and cash equivalents         (1,566,347)         (3,792,571)           Effects of exchange rate changes on cash and cash equivalents and restricted cash         37,361         1,474,671			
Net cash used in financing activities         (3,576,351)         (2,290,873)           Net increase/(decrease) in cash and cash equivalents         (1,689,849)         (95,4606)           Cash and cash equivalents at 1 January         7,471,184         11,774,645           Inflation effect on cash and cash equivalents         (3,756,317)         (3,792,571)           Effects of exchange rate changes on cash and cash equivalents and restricted cash         37,361         1,474,671			
Net increase/(decrease) in cash and cash equivalents         (1,689,849)         (954,606)           Cash and cash equivalents at 1 January         7,471,184         11,774,645           Inflation effect on cash and cash equivalents         (1,566,347)         (3,792,571)           Effects of exchange rate changes on cash and cash equivalents and restricted cash         37,361         1,474,671			
Cash and cash equivalents at 1 January         7,471,184         11,774,665           Inflation effect on cash and cash equivalents         (1,566,347)         (3,792,571)           Effects of exchange rate changes on cash and cash equivalents and restricted cash         37,361         1,474,671			
Inflation effect on cash and cash equivalents (1,566,347) (3,792,571) Effects of exchange rate changes on cash and cash equivalents and restricted cash 37,361 1,474,671			
Effects of exchange rate changes on cash and cash equivalents and restricted cash 37,361 1,474,671			
Cash and cash equivalents at 30 September         4,252,349         8,502,139			
	Cash and cash equivalents at 30 September	4,252,349	8,502,139



Note: The financial information for the nine months ended September 30, 2024 and 2023 has not been audited or reviewed by the Company's auditors. The unaudited consolidated financial statements include the accounts of the Company and its subsidiaries. All periods presented have been accounted for in conformity with International Financial Reporting Standards ("IFRS") and pursuant to the regulations of the SEC.

### Non-IFRS Metrics Reconciliation (I/V)

Amounts expressed in million of Turkish lira (TRY) in terms of the purchasing power of the TRY at September 30, 2024.

#### **EBITDA**

(TRY million)	Three months ended September 3		Nine months ended September 30,			
	2024	2023	2024	2023		
Income/ (loss) for the period	(307.4)	(285.5)	(880.6)	977.7		
Taxation on income	-	-	-	-		
Financial income	824.3	752.3	2,445.8	3,771.1		
Financial expenses	(1,621.0)	(1,346.4)	(4,683.4)	(3,303.0)		
Depreciation and amortization	(475.4)	(376.4)	(1,388.8)	(1,113.4)		
Monetary gains	456.9	553.7	1,475.3	1,188.2		
EBITDA	507.8	131.4	1,270.5	434.8		

### Non-IFRS Metrics Reconciliation (II/V)

Amounts expressed in million of Turkish lira (TRY).

#### IAS 29-Unadjusted EBITDA

(TRY million)		Three months ended September 30,						
		Reversal of IAS 29	IAS 29 Unadjusted		Reversal of IAS 29	IAS 29 Unadjusted		
	2024	Adjustment	2024	2023	Adjustment	2023		
Income / (loss) for the period	(307.4)	(166.0)	(141.4)	(285.5)	(444.7)	159.2		
Taxation on income	-	-	-	-	-	-		
Financial income	824.3	15.1	809.2	752.3	272.6	479.7		
Financial expenses	(1,621.0)	(13.9)	(1,607.1)	(1,346.4)	(504.7)	(841.7)		
Depreciation and amortization	(475.4)	(230.5)	(244.9)	(376.4)	(253.7)	(122.7)		
Monetary gains	456.9	456.9	-	553.7	553.7	-		
IAS 29-Unadjusted EBITDA	507.8	(393.5)	901.3	131.4	(512.5)	643.9		



### Non-IFRS Metrics Reconciliation (III/V)

Amounts expressed in million of Turkish lira (TRY).

#### IAS 29-Unadjusted EBITDA

(TRY million)		Nine months ended September 30,				
		Reversal of IAS 29	IAS 29 Unadjusted		Reversal of IAS 29	IAS 29 Unadjusted
	2024	Adjustment	2024	2023	Adjustment	2023
Income / (loss) for the period	(880.6)	(671.4)	(209.2)	977.7	(82.7)	1,060.4
Taxation on income	-	-	-	-	-	-
Financial income	2,445.8	256.5	2,189.3	3,771.1	1,708.5	2,062.6
Financial expenses	(4,683.4)	(408.6)	(4,274.8)	(3,303.0)	(1,446.2)	(1,856.8)
Depreciation and amortization	(1,388.8)	(741.0)	(647.8)	(1,113.4)	(774.2)	(339.2)
Monetary gains	1,475.3	1,475.3	-	1,188.2	1,188.2	-
IAS 29-Unadjusted EBITDA	1,270.5	(1,253.5)	2,524.0	434.8	(759.0)	1,193.8



### Non-IFRS Metrics Reconciliation (IV/V)

#### **REVENUES**

(TRY million)	Three months	ended September 30,	Nine mont	Nine months ended September 30,		
	2024	2023	2024	2023		
Revenues	12,241.6	12,036.6	36,610.3	32,262.2		
Reversal of IAS 29 adjustment	336.8	4,429.2	3,908.7	14,375.2		
IAS 29-Unadjusted Revenues	11,904.8	7,607.4	32,701.6	17,887.0		

#### **GROSS CONTRIBUTION**

(TRY million)	Three months end	ed September 30,	Nine months ended September 30,		
	2024	2023	2024	2023	
Revenues	12,241.6	12,036.6	36,610.3	32,262.2	
Cost of inventory sold	(7,369.5)	(8,428.9)	(22,836.6)	(22,544.3)	
Gross Contribution	4,872.1	3,607.6	13,773.7	9,717.9	
Reversal of IAS 29 adjustment	(233.8)	791.0	78.1	3,422.3	
IAS 29-Unadjusted Gross Contribution	5,105.9	2,816.6	13,695.6	6,295.6	



### Non-IFRS Metrics Reconciliation (V/V)

#### **Free Cash Flow**

(TRY million)	Three months ended September 30,		Nine months ended September 30,	
	2024	2023	2024	2023
Net cash provided by operating activities	1,937.8	3,180.6	3,397.8	2,493.7
Capital expenditures	(367.1)	(365.6)	(1,319.3)	(1,121.9)
Proceeds from the sale of property and equipment	8.3	16.1	14.2	18.3
Free Cash Flow	1,579.0	2,831.0	2,092.7	1,390.1

#### **Net Working Capital**

(TRY million)	As of September 30, 2024	As of December 31, 2023
Current assets	19,859.9	19,868.5
Cash and cash equivalents	(4,256.2)	(7,472.3)
Financial investments	(3,873.5)	(2,340.5)
Current liabilities	(19,508.5)	(18,539.6)
Bank borrowings, current	950.5	249.3
Lease liabilities, current	102.4	210.0
Net Working Capital	(6,725.3)	(8,024.6)



#### **Certain Definitions**

We provide a number of key operating performance indicators used by our management and often used by competitors in our industry. We define certain terms used in this presentation as follows:

- **GMV** as gross merchandise value which refers to the total value of orders/products sold through our platform over a given period of time (including value added tax ("VAT") without deducting returns and cancellations), including cargo income (shipping fees related to the products sold through our platform) and excluding other service revenues and transaction fees charged to our merchants;
- Marketplace GMV as total value of orders/products sold through our Marketplace over a given period of time (including VAT without deducting returns and cancellations), including cargo income (shipping fees related to the products sold through our platform) and excluding other service revenues and transaction fees charged to our merchants;
- Share of Marketplace GMV as the portion of GMV sold through our Marketplace represented as a percentage of our total GMV;
- IAS 29-Unadjusted GMV as GMV presented on an unadjusted for inflation basis;
- IAS 29-Unadjusted Revenue as Revenue presented on an unadjusted for inflation basis;
- Gross Contribution as revenues less cost of inventory sold;
- IAS 29-Unadjusted Gross Contribution as Gross Contribution presented on an unadjusted for inflation basis;
- Gross Contribution margin as Gross Contribution represented as a percentage of GMV;
- EBITDA as profit or loss for the period plus taxation on income less financial income plus financial expenses, plus depreciation and amortization plus monetary gains/losses;
- IAS 29-Unadjusted EBITDA as EBITDA presented on an unadjusted for inflation basis;
- IAS 29-Unadjusted EBITDA as a percentage of GMV as IAS 29-Unadjusted EBITDA represented as a percentage of IAS 29-Unadjusted GMV;
- Free Cash Flow as net cash provided by operating activities less capital expenditures plus proceeds from sale of property and equipment;
- Number of Orders as the number of orders we received through our platform including returns and cancellations;
- (Order) Frequency are to the average number of orders per Active Customer over a 12-month period preceding the relevant date;
- Active Merchants as merchants who sold at least one item within the 12-month period preceding the relevant date, including returns and cancellations; and
- Active Customers are users (both unregistered users and members) who purchased at least one item within the 12-month period preceding the relevant date, including returns and cancellations.
- **Digital products** are non-cash games on our platform, such as sweepstakes and gamified lotteries, game pins and codes, gift vouchers, and the first monthly payment of Hepsiburada Premium membership subscription.

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For further information, please e-mail IR@hepsiburada.com or contact Hepsiburada IR at +90 212 705 7222

